



विकास प्रबंधन संस्थान
Development Management Institute

ANNUAL REPORT 2013-14

**Empowering
Grassroots**



DMI

सुविद्या सुविनियोगात् सुविकासः

ANNUAL REPORT

2013-14

EMPOWERING GRASSROOTS

About Development Management Institute



विकास प्रबंधन संस्थान Development Management Institute

The geometric approach signifies the rigour and discipline essential for any kind of development and growth. At the centre is a solid square which portrays the institute and its strong inter-linkages with the external world, as seen by the four connecting routes to the outer octagonal shape. Four Honeycombed shapes surrounding the solid square represent the key stakeholders- State, Civil Society, Markets and the Community.

The leaf-like structures on all four corners signify an open book, strengthening the perception of an academic institution. The circles along with the leaves represent the blossoming of empowered graduates with an integrated learning of perspectives, operational competencies, and contextual understanding. The sharp yet dynamic form represents discipline, excellence, and mindful alertness.

Set in an earthly terracotta color, the symbol portrays rootedness and humility with commitment to impart good education, that applied right, ushers in progressive well-being.

"DMI mission is to empower and usher in participatory governance and management of institutions, enterprises and resources for enhancing livelihoods and generating sustainable development".

Set up in 2014 with the active support of the Rural Development Department, Government of Bihar and other prominent development support agencies, DMI endeavours to empower grassroots through:

- ▶ Creating a cadre of Development Management Professionals
- ▶ Enhancing Competencies for Development Management Praxis.
- ▶ Orienting Vision, Values and Leadership Practices towards Good Governance.
- ▶ Engaging in networked trans-disciplinary Action Research and Policy Advocacy.



Board of Governors, DMI Society

1. **Shri Anup Mukerji**
Chairman, Former Chief Secretary, Government of Bihar
2. **Prof. Tushaar Shah**
Senior Fellow, International Water Management Institute (IWMI)
3. **Prof. Trilochan Sastri**
Professor, Indian Institute of Management, Banagalore , (IIMB)
4. **Shri Vinay kumar**
CEO, BRLPS & Mission Director, SRLM, Bihar
5. **Shri Adesh T**
Managing Director, COMFED, Bihar
6. **Prof. S M Karim**
Director of Higher Education, Government of Bihar
7. **Shri S M Raju**
Secretary, Rural Development Department, Government of Bihar
8. **Principal Secretary**
Finance Department, Government of Bihar
9. **Regional Officer**
AICTE, Northern Regional Oce
10. **Nominee from Ministry of Human Resources Development, Government of India**
11. **Two faculty of DMI to be nominated.**
12. **Prof. K V Raju**
Director, Member- cum- Secretary

Invitees

Shri Amrit Lal Meena

Shri Arvind Kumar Choudhary

Smt. Harjot Kaur

Prof. Hare Krishna Mishra

Shri Sridhar C



Genesis

Keeping in view the growing need for rural management professionals, Government of Bihar headed by Shri Nitish Kumar decided to establish a Rural Management Institute on the lines of Institute of Rural Management, Anand (IRMA) in Bihar. Joint Core Committee (JCC) was constituted to implement the decision on 11 September 2013 with the following members:

Shri. Anup Mukerji	<i>Former Chief Secretary, Government of Bihar</i>
Shri. Amrit Lal Meena	<i>Principal Secretary, Rural Development, Government of Bihar</i>
Prof. Tushaar Shah	<i>Senior Fellow, IWMI (Former Director, IRMA)</i>
Prof. K.V.Raju	<i>Senior Faculty, IRMA</i>
Prof. Harekrishna Mishra	<i>Senior Faculty, IRMA</i>
Shri. Arvind Kumar Chaudhary	<i>CEO cum State Mission Director, BRLPS</i>

JCC was charged with the responsibility to formulate a comprehensive road map for establishing IRM in Bihar and make it functional by ensuing academic year 2014-15. More specifically

- ▶ Preparing a conceptual paper outlining the purpose, vision, values and key processes.
- ▶ Institutional arrangements for governance and management of the institute including articles of association, rules and composition of Board to maintain autonomy and pursue excellence in its programmes and activities with integrity of purpose.
- ▶ Procedures and processes for design and conduct of academic, capacity building, research and consultation activities including selection of participants to academic programmes, structure, contents, pedagogy and performance evaluation systems, fee structure and their periodical revision.
- ▶ Procedures and processes for recruitment, selection, induction, performance evaluation and promotion of requisite faculty, support staff including composition, performance linked pay, allowances and incentives.
- ▶ Administrative, financial and accounting systems
- ▶ Comprehensive MIS for smooth functioning of the Institute and its programmes

Performance of JCC

JCC functioned with Shri Anup Mukerji serving as Chairman and Shri Arvind Kumar Chaudhary acting as Convenor. Bihar Rural Livelihoods Promotion Society (JEEVIKA) was to provide initial budgetary and secretarial support to JCC and a provision of Rs 100.00 Lakhs was made in its annual action plan and budget of 2013-14. BRLPS established a Cell with dedicated support from a team of young professionals led by Mr. Paramveer Singh and guided by its Administrative Officer, Shri Rajesh Parimal.

First Meeting of JCC

First meeting of JCC was conducted on 30 September 2013 and with Shri Anup Mukerji as Chair. Some of the key issues are presented below:

Nature of Institute :

The JCC deliberated upon the nature of the institute. It discussed on the options of having the proposed institute registered under the Society Registration Act and under Section-25 Companies Act.

Name :

The JCC deliberated upon the name of the proposed institute. It was emphasized that the name should reflect the evolving paradigms of development management and should be relevant to the current and future needs.

Location :

Possible locations for the institute were discussed by the JCC and four tentative locations were proposed viz. Rajgir, Bodh Gaya, near RAU Samastipur and the Vaishali-Chhapra region. The JCC proposed a land area of 50-100 acres to be allocated for the institute. The JCC also deliberated upon the interim arrangements to be made till its own campus comes up.

Logo :

It was decided to commission National Institute of Design (NID) for designing the logo for the institute. The JCC deliberated upon the architecture of the institute. It was decided that the proposed institute should be built on green technology with special focus on being eco-friendly and renewable energy efficient.

Programme in Development Management :

The JCC had detailed discussions on structure of the post-graduate programme, the core academic programme of the Institute, faculty and staff composition and recruitment policy. The JCC agreed to the program title as “Post Graduate Programme in Development Management (PDM)” with an annual intake of about 60 students for the first three years.

Collaborative Action Research :

Centres of Excellence will be established within the institution focusing on collaborative action research and incubating innovations. Special efforts will be made to get sponsorship from various agencies for these centres.

Lean Structure :

Support services will be outsourced largely and lean structure will be maintained by the institute for essential services. IT enabled services will be established during inception of the institute. Different ERP software may be examined for automation of various support services.

Second Meeting of JCC

Second meeting of JCC was held on 18 November 2013 at IRMA and with Prof. Tushaar Shah as Chair. Some of the key issues discussed and decisions made were as follows:

President of Society and Chairman of the Board :

The JCC discussed that in view of fact that an eminent person like Prof. APJ Abdul Kalam, who was approached to grace the position of President of Development Management Institute Society, is unlikely to have enough time to attend to the day-to-day matters involved in establishing the new Institute, a Board of Governors be set up to function under a hands-on Chairman. It was felt that a person with a background in Bihar would be suitable so as to be able to support the Director wherever needed, especially in administrative matters. It was emphasized that the first Chairman will be a key anchor of the institute during its formative years and will be needed to devote considerable time and effort. Possible names for the first Chairman of the institute were deliberated upon. Prof. Tushaar Shah proposed the name of Shri Anup Mukerji as the first Chairman of the Board citing his long experience and eminence in development sector, particularly in the state of Bihar. The proposal was unanimously endorsed by the members and Shri Anup Mukerji was persuaded to accept the onerous responsibility. Shri Anup Mukerji thanked the JCC members for the faith reposed and stated that, if approved by the competent authority, he would accept the proposal on the condition of the position being part time and honorary.

Board of Governors :

The JCC deliberated upon the memorandum of association rules of DMIS and constitution of the first board of governors. It was felt that the JCC members will be part of the first board to ensure continuity of efforts.

Director :

The JCC also deliberated upon the possible names for the first Director of the institute. It stressed that an eminent academician who can carry forward the institution's vision and ethos to its day to day functioning, should be brought in as the first Director of the Institute. After careful deliberation the JCC felt that in view of his long association with IRMA and the need for an eminent academician with strong values and drive, Prof Raju would be the ideal choice.

Faculty :

The JCC deliberated upon the process of getting the first group of faculty on board for the institute with Pay scales and benefits to be on par with centrally funded technical education institutions like IIMs and similar to those prevailing at IRMA.

Admission Process :

JCC deliberated upon the admission process to be followed for the first academic session to be initiated next year. It was decided that applications will be invited based on the latest CAT scores. Further selection process may include screening based on Group Discussion, Personal Interviews as well as Psychometric tests. In addition to the selected students, sponsored candidates from State Missions, NRLM and other CSR bodies may also be part of the first batch. Necessary work to be done for the admissions will include design and printing of the institute's prospectus as well as the program handbook.

Funding Arrangements :

The JCC deliberated upon the funding arrangements as well as course fee structure for the proposed institute and agreed on the following:

- ▶ The institute should aim for financial autonomy in the long run. Therefore, the institute will create and maintain a separate corpus of Rs.100.00 crores from the initial funding to be received from the state government. The interest accrued on the corpus will be utilized in furtherance of the institute's mission.
- ▶ Conditional Scholarships, Fellowships, Partial and full fee waivers and other assistance will be instituted to support deserving candidates in completing their education at the institute. A separate fund of Rs 50.00 crores may also be set-up for the same.
- ▶ An additional Rs 150 crore would be required for setting up infrastructure and operational support in the initial years.
- ▶ The JCC agreed that while the fee structure should not be prohibitive for deserving candidates, it should be fixed keeping in view the fees of self-sustaining institutes and should be sufficient to recover at least the cost of faculty from the fee paid by the students. It will also be important to ensure that the real value of the corpus maintained by the institute should not be eroded in wake of low income from fee paid by the students. The JCC agreed on the course fee for the two year programme at the institute to be Rs. 6 lakhs per student.

Collaboration with IRMA :

The JCC deliberated upon the envisaged collaboration with IRMA. It was decided to further explore the modalities of the same and draft a formal agreement mentioning the terms of engagements and other details.

Meeting with Chief Minister

JCC members met with the Hon'ble Chief Minister of Bihar on 06 December 2013 in the evening at Sankalp, CM's Residence. The meeting was also attended by Sri Nitish Mishra, Minister of Rural Development, Sri Anup Mukerji, Prof K V Raju, Prof. H K Misra, Shri Rajesh Parimal, and Shri Paramveer, Young Professional from BRLPS. Principal Secretary and Secretary to CM Sri Anjani Kumar Singh and Sri Atish Chandra were also present in the meeting.

Major points discussed and agreed were as follows:

▶ Name :

The name of the proposed Institute was agreed to be kept as "Development Management Institute" and was decided to register a Society.

▶ Temporary Campus :

Academic Session to be started from 2014-15. The present campus of CIMP i.e. Renu Hindi Bhawan to be used as temporary campus for the institute. CIMP to shift in its new campus from next session.

▶ Office Bearers :

Dr. APJ Abdul Kalam will be approached to grace the position of President of the Society. Direction given to initiate action for getting his concurrence for the same. The proposed names of Mr. Anup Mukerji as Chairman of the Board and Prof. K V Raju of IRMA as the Director of the Institute were agreed to. CM expressed his pleasure over it and

expected that the Institute will come into being soon. Later on, Dr. Kalam regretted his inability to concede the request to accept the position of President.

► **Land and Funds :**

It was agreed that nearly 50 acres of land will be needed. It was directed to explore possible locations, preferably in Patna district or in Gaya. Creating a Corpus of Rs. 100 Crores for the institute was discussed. The provision of a separate corpus for scholarship was also discussed. It was directed to include expenditure on establishment of DMI in the budget of RDD. CM assured that funds will not be a constraint in establishing a quality institution.

► **Programmes and Activities :**

The course offering by the proposed institute was discussed. It was informed that a PG Programme in Development Management will be the core course. CM suggested that the institute should also cater to the training needs of the officials engaged in the development programs and the PRI representatives. He further said that in due course, professionals and such trainings would also be needed for NULM.

► **Suggested** inclusion of Secretaries of Planning, Panchayati Raj, Urban Development, Animal & Fisheries Resources and Co-operative departments as members of the Society

DMI Society

Empowered committee considered and approved setting up of DMI in its meeting held on 08 February 2014 and cabinet accorded approval for the same on 11 February. DMI Society was registered on 13 February 2014 and JCC ceased to exist from then onwards and DMI Society came into existence. Dr. Kalam expressed his inability to accept the position of President. The following were notified as first set of office bearers of DMI society.

1. President, DMI Society Shri Nitish Kumar, Chief Minister, Bihar
2. Chairman, Board of Governors Shri Anup Mukerji, Former Chief Secretary, Bihar
3. Director Prof. K. V. Raju

Following are the signatories to the memorandum of association and who also constituted the first board of governors of DMI Society.

1. Shri Anup Mukerji
2. Shri Amritlal Meena
3. Smt. Harjot Kaur Bamhrah
4. Prof Tushaar Shah
5. Prof KV Raju
6. Prof Harekrsihna Misra
7. Shri Arvind Kumar Chaudhary

The first meeting the Board of Governors took several decisions including the following important ones mentioned below:

Launching of Post-graduate Programme in Development Management in 2014-15 and seeking AICTE approval for the same required lot of efforts. NID was commissioned to design logo for DMI and the same was finalised on 21 February 2014, just in time for release of the admissions notification and preparation of brochure. BRLPS support team did exemplary work in securing AICTE approval in a very short time as can be seen from the time line mentioned below:

- ▶ Application was filed on 28 February 2014;
- ▶ AICTE scrutiny and re-scrutiny was done at Kanpur on 05 and 08 March 2014
- ▶ Necessary procurement was done during 09-11 March 2014
- ▶ Expert committee visited DNS RICM campus on 12 March 2014
- ▶ Standing appeal committee examined on 30 March 2014 and
- ▶ Final approval for PDM was given 30 April 2014.

Campaign for admissions and recruitment of faculty and staff were undertaken during March 2014.

Short but Significant 2013-14

The first year of DMI was filled with events of long term significance that sowed the seeds for launch of a high performing knowledge institution devoted to development management with the Vision and Mission

“ To empower and usher in participatory governance and management of institutions, enterprises and resources for enhancing livelihoods and sustainable development”

DMI strives to realize its vision and achieve its mission through empowering grassroots by

- ▶ Creating a cadre of Development Management professionals
- ▶ Enhancing competencies for Development Management praxis
- ▶ Orienting vision, values and leadership practices towards Good Governance
- ▶ Engaging in networked trans-disciplinary action research and policy advocacy

DMI gratefully acknowledges the whole hearted encouragement and support extended by Government of Bihar, Rural Development Department, Finance Department, Planning and Development Department, Industries Department, Panchayati Raj Departments, Urban Development and Housing Department, Animal and Fisheries resources department, Cooperatives department. In addition DMI wishes to acknowledge unstinted cooperation and spontaneous support provided by Bihar Rural Livelihoods Promotion Society (JEEVIKA), Bihar State Cooperative Milk Federation (COMFED) and DNS Regional institute of Cooperative Management for transforming the dream of Development Management Institute into a reality.

DMI endeavours to live up to the expectations of so many well wishers, both from within and outside India, who significantly contributed to its inception.



AUDIT REPORT

FOR THE ACCOUNTING YEAR

2013 - 2014

OF

DEVELOPMENT
MANAGEMENT INSTITUTE
SOCIETY

JEEVIKA-BRLPS, BISCOBAN BHAVAN, 5TH FLOOR,
NEAR GANDHI MAIDAN, PATNA, BIHAR-800001

BY
AUDITORS :

CHANAKYA ASHOK & CO
CHARTERED ACCOUNTANTS

409 / 208, HEM PLAZA, FRASER ROAD, NEAR DAK
BANGLOW, PATNA-800001 BIHAR



Chanakya Ashok & Co.
Chartered Accountants

AUDITORS REPORT.

IN CASE OF:

**Development Management Institute Society.
Jeevika-BRLPS, 5th Floor, Biscoman Bhawan,
Gandhi Maidan, Patna-800001.**

We have audited the attached Balance Sheet of Development Management Institute Society, Patna as at 31/03/2014 and the Income and Expenditure Account of the Society for the periods from 13/02/2014 to 31/03/2014. These financial statements are the responsibility of the society's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements. An audit includes examining, evidence supporting the amounts and disclosure in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report as under:

1. Subject to our comments appearing in Part A of the annexure hereto:
 - a. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b. In our opinion, proper books of account, as required by law have been kept by the society, so far as appears from our examination of these books;
 - c. The Balance Sheet and Income and Expenditure Accounts dealt with by this report are in agreement with books of account;

Offices:

Patna: 409 Hem Plaza, Fraser Road, Patna-800001, Ph.: 0612-2202876, 9431019501; ca@caandco.in



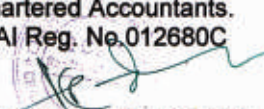


**Chanakya Ashok & Co.
Chartered Accountants**

- d. In our opinion, the Income and Expenditure Accounts and Balance Sheet comply with the Accounting Standards issued by the Institute of Chartered Accountants of India so far as they are applicable to the society;
- e. In our opinion and to the best of our information and according to the explanations given to us, the said accounts give a true and fair view in conformity with the accounting principles generally accepted in India;
 - i. In the case of the Balance Sheet of the state of affairs of the society as at March 31st, 2014
 - ii. In the case of the Income and Expenditure Accounts of the unit for the period from 13/02/2014 to 31/03/2014.

Date: 09/10/2014
Date: Patna

For Chanakya Ashok & Co.
Chartered Accountants.
ICAI Reg. No.012680C


CA Ashok Kumar Pandey
Partner.
Membership No:404207

Offices:

Patna: 409 Hem Plaza, Fraser Road, Patna-800001, Ph.: 0612-2202876, 9431019501; ca@caandco.in



Chanakya Ashok & Co.
Chartered Accountants

Annexure to the Auditors' Report.
(As referred to in our report of even date in case of Development Management Institute Society.)

A. Discrepancies affecting the "true and fair" view of the state of Affairs as on 31/03/2014 and the deficient for the Audit Period:-

Discrepancies	Remarks
NIL	

B In addition to the financial statements covered by the report the following statements are also enclosed:

01. Trial Balance covering the periods from 13th Feb 2014 to 31st March 2014.
02. Receipt & Payment Statement for the Period 13th Feb 2014 to 31st March 2014.
03. Bank Reconciliation Statement as on 31/03/2014.
04. Audit Report Under section 12A(1)(b) of Income Tax Act.



Offices:

Patna: 409 Hem Plaza, Fraser Road, Patna-800001, Ph.: 0612-2202876, 9431019501; ca@caandco.in

DEVELOPMENT MANAGEMENT INSTITUTE SOCIETY Jeevika-BRLPS, 5th Floor, Biscoman Bhawan, Gandhi Maidan, Patna-800001 BALANCE SHEET AS AT 31-3-2014			
			<i>Rupees</i>
SOURCES OF FUNDS	Schedule	Current Year	Previous Year
UNRESTRICTED FUNDS			
Corpus	1	25,46,292.00	-
General Fund	2	44,47,786.00	-
Designated/Earmarked Funds	3	-	-
RESTRICTED FUNDS	4		
LOANS/BORROWINGS	5		
Secured		-	-
Unsecured		-	-
CURRENT LIABILITIES & PROVISIONS	6	51,890.00	-
TOTAL		70,45,968.00	-
APPLICATION OF FUNDS			
FIXED ASSETS			
Tangible Assets	7	25,46,292.00	-
Intangible Assets		-	-
Capital Work-In-Progress		-	-
INVESTMENTS	8		
Long Term		-	-
Short Term		-	-
CURRENT ASSETS	9	44,99,676.00	-
LOANS, ADVANCES & DEPOSITS	10		
TOTAL		70,45,968.00	-
Notes On Accounts	22		

In terms of our attached report of even date
For M/s Chanakya Ashok & Co.
Chartered Accountants

For Development Management Institute Society


Secretary
Patna
09-10-2014


Member **Chairman**
DMI Society, Patna


CA Ashok Kumar Pandey
Partner, ICAI Membership No: 404207
FRN: 012680C

DEVELOPMENT MANAGEMENT INSTITUTE SOCIETY Jeevika-BRLPS, 5th Floor, Biscaman Bhawan, Gandhi Maidan, Patna-800001 INCOME AND EXPENDITURE ACCOUNT FOR THE PERIOD 31-03-2014							
							Rupees
Particulars	Schedule	Current Year					Previous year
		Unrestricted Funds			Restricted Funds	Total	Total
		Corpus	Designated Funds	General Funds			
INCOME							
Academic Receipts	11	-	-	-	-	-	-
Grants & Donations	12	-	-	5,922.00	-	5,922.00	-
Income From Investments	13	-	-	-	-	-	-
Other Incomes	14	-	-	-	-	-	-
TOTAL (A)		-	-	5,922.00	-	5,922.00	-
EXPENDITURE							
Staff Payments & Benefits	15	-	-	-	-	-	-
Academic Expenses	16	-	-	-	-	-	-
Administrative and General Expenses	17	-	-	5,618.00	-	5,618.00	-
Transportation Expenses	18	-	-	-	-	-	-
Repair & Maintenance	19	-	-	-	-	-	-
Finance Costs	20	-	-	304.00	-	304.00	-
Other Expenses	21	-	-	-	-	-	-
TOTAL (B)		-	-	5,922.00	-	5,922.00	-
Balance being excess of Income over Expenditure (A-B) Transfer to / from Designated fund Building fund Others (specify)							
Balance Being Surplus (Deficit) Carried to General Fund							
Notes on Accounts	22						

For Development Management
Institute Society

K. Raju
Secretary
Patna
09-10-2014

Anup Mukherji
Member
Chairman
DMI Society, Patna

In terms of our attached report of even date
For M/s Chanakya Ashok & Co.
Chartered Accountants

CA Ashok Kumar Pandey
CA Ashok Kumar Pandey
Partner, ICAI Membership No: 404207
FRN: 012680C

Schedules Forming Part of Balance Sheet as at 31/03/2014

Schedule -1: CORPUS

Particulars	Current Year	Previous Year
Balance as at Beginning of Year	-	-
Add: Contribution towards Corpus	25,46,292.00	-
	25,46,292.00	-
Deduct: Assets Written Off during the year created out of Corpus	-	-
Balance at the Year End	25,46,292.00	-

Schedule -2: GENERAL FUND

Particulars	Current Year	Previous Year
Balance as at Beginning of Year	-	-
Add: Contribution towards General Fund	44,53,708.00	-
	44,53,708.00	-
Add/ (Deduct): Balance of Net Income / (Expenditure) transferred from the Income and Expenditure Account.	5,922.00	-
Balance at the Year End	44,47,786.00	-

Schedule -3: DESIGNATED / EARMERKED FUNDS

Particulars	Fund Wise Break up		TOTAL	
	Fund- A	Fund- B	Current Year	Previous Year
a. Opening Balance of the Funds	-	-	-	-
b. Additions to the Funds:				
i Donations / Grants	-	-	-	-
ii Income From Investments made of the Funds	-	-	-	-
iii Accured Interest on Investments of the Funds	-	-	-	-
iv Other additions (Specify)	-	-	-	-
Total (a+b)	-	-	-	-
c. Utilisation / Expenditure towards objectives of Funds.				
i Capital Expenditure				
- Fixed Assets	-	-	-	-
- Others	-	-	-	-
Total i.	-	-	-	-
ii Revenue Expenditure				
- Salaries, Wages etc	-	-	-	-
- Rent	-	-	-	-
- Other Administrative Exps	-	-	-	-
Total ii.	-	-	-	-
Total (c)	-	-	-	-
Net Balance as at Year End (a+b-c)	-	-	-	-



Schedule -4: RESTRICTED FUNDS

Particulars	Fund Wise Break up		TOTAL	
	Fund- A	Fund- B	Current Year	Previous Year
a. Opening Balance of the Funds	-	-	-	-
b. Additions to the Funds:				
i Donations / Grants	-	-	-	-
ii Income From Investments made of the Funds	-	-	-	-
iii Accured Interest on Investments of the Funds	-	-	-	-
iv Other additions (Specify)	-	-	-	-
Total (a+b)	-	-	-	-
c. Utilisation / Expenditure towards objectives of Funds.				
i Capital Expenditure				
- Fixed Assets	-	-	-	-
- Others	-	-	-	-
Total i.	-	-	-	-
ii Revenue Expenditure				
- Salaries, Wages etc	-	-	-	-
- Rent	-	-	-	-
- Other Administrative Exps	-	-	-	-
Total ii.	-	-	-	-
Total (c)	-	-	-	-
Net Balance as at Year End (a+b-c)	-	-	-	-

Schedule -5: LOANS / BORROWINGS

A. SECURED LOANS

Particulars	Current Year	Previous Year
1 Central Government	-	-
2 State Government (Specify)	-	-
3 Financial Institutions		
a) Term Loans	-	-
b) Interest Accured and due	-	-
4 Banks:		
a) Term Loans	-	-
b) Interest Accured and due	-	-
5 Other Institutions and Agencies	-	-
6 Debentures and Bonds	-	-
7 Others (Specify)	-	-
	-	-



B. UNSECURED LOANS:

Particulars	Current Year	Previous Year
1 Central Government	-	-
2 State Government (Specify)	-	-
3 Financial Institutions		
a) Term Loans	-	-
b) Interest Accrued and due	-	-
4 Banks:		
a) Term Loans	-	-
b) Interest Accrued and due	-	-
5 Other Institutions and Agencies	-	-
6 Debentures and Bonds	-	-
7 Fixed Deposits	-	-
8 Others (Specify)	-	-
	-	-

Schedule -6: CURRENT LIABILITIES & PROVISIONS

1 separate Classification of Current Liabilities having more than 10% or more of the Total Current Liabilities:

2 Caution Money
From Current Students
From Ex-Students

3 General Current Liabilities

Particulars	Current Year	Previous Year
A Current Liabilities		
1 Deposits from Staff	-	-
2 Deposits from Students	-	-
3 Sundry Creditors		
a For Goods & Services	-	-
b Others	-	-
Performance Security Krishna Computer Services	46,272.00	-
4 Advances Received	-	-
5 Interest Accrued but not due on:		
a Secured Loans / Borrowings	-	-
b Unsecured Loans / Borrowings	-	-
6 Statutory Liabilities: (GPF, TDS, WC Tax, CPF, GIS, NPS):		
a Overdue	-	-
b Others	-	-
7 Other Current Liabilities		
a Salaries	-	-
b Receipts against Sponsored Projects	-	-
c Receipts against Sponsored Fellowships & Scholarships	-	-



d	Unutilised Grants	-	-
e	Grants in Advance	-	-
f	Other Funds	-	-
g	Other Liabilities	-	-
	Audit Fee Payable-Chanakya Ashok & Co	5,618.00	-
	TOTAL A	51,890.00	-
B Provisions			
	1 For Taxation	-	-
	2 Gratuity	-	-
	3 Superannuation / Pension	-	-
	4 Accumulated Leave Encashment	-	-
	5 Expenses Payable	-	-
	6 Trade Warranties / Claims	-	-
	7 Other (Specify)	-	-
	TOTAL B	-	-
	TOTAL (A+B)	51,890.00	-

4

Receipts Against Sponsored Projects, Sponsored Fellowships & Scholarships and other Funds should be shown by way of sub schedule to the above schedule in the following manner:

Head of Account	Opening on 01/04/2013	Transaction		Closing on 01/04/2013
		Debit	Credit	
1 University Grant Comm	-	-	-	-
2. Ministry----	-	-	-	-
3. Others	-	-	-	-
Total	-	-	-	-

5 Grants, Unutilized or Otherwise, should also be shown as sub schedule to the above schedule in following manner:

Particulars	Current Year	Previous Year
Balance Brought Forward	-	-
Add: Receipts during the Year	-	-
TOTAL	-	-
Less: Utilised for Capital Expenditure	-	-
Balance	-	-
Less: Utilised for Revenue Expenditure	-	-
	-	-



SCHEDULE 8- INVESTMENTS**INVESTMENTS FROM EARMARKED / ENDOWMENTS FUNDS**

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. In Central Government Securities	-	-
2. In State Government Securities	-	-
3. Other Approved Securities	-	-
4. Shares	-	-
5. Debentures & Bonds	-	-
6. Others (to be Specified)	-	-
	-	-

INVESTMENTS OTHERS

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. In Central Government Securities	-	-
2. In State Government Securities	-	-
3. Other Approved Securities	-	-
4. Shares	-	-
5. Debentures & Bonds	-	-
6. Others (to be Specified)	-	-
	-	-

SCHEDULE 9- CURRENT ASSETS

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Stock:		
a) Stores and Spares	-	-
b) Loose Tools	-	-
c) Publications	-	-
2. Sundry Debtors:		
a) Debts Outstanding more than- Six months	-	-
b) Others	-	-
3. Cash Balances in Hand (Including Cheques / Drafts and Imprest).	-	-
4. Bank Balance (to be further classified as pertaining to earmarked fund or otherwise)		
a) With Scheduled Banks:		
In Current Accounts	-	-
In Term Deposit Accounts	-	-
In Savings Accounts	-	-
Canara Bank-8531101013041	44,99,676.00	-
a) With Non-Scheduled Banks:		
In Current Accounts	-	-
In Term Deposit Accounts	-	-
In Savings Accounts	-	-
5. Post Office- Savings Accounts	-	-
TOTAL	44,99,676.00	-



Schedule 10: LOANS, ADVANCES & DEPOSITS

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Advances to Employees: (Non-interest bearing)		
a) Salary	-	-
b) Festival	-	-
c) LTC	-	-
d) Medical Advance	-	-
e) Others (to be Specified)	-	-
2. Long Term Advance to Employees:(Interest Bearing)		
a) Vehicle Loan	-	-
b) Home Loan	-	-
b) Others (to be Specified)	-	-
3. Advance and Other Amounts recoverable in cash or in Kind or for Value to be Received:		
a) On Capital Account	-	-
b) to Suppliers	-	-
b) Others (to be Specified)	-	-
4. Prepaid Expenses:		
a) Insurance.	-	-
b) Other Expenses.	-	-
5. Deposits	-	-
a) Telephone	-	-
b) Lease Rent	-	-
c) Electricity	-	-
d) AICTE, if Applicable	-	-
e) MCI, if Applicable	-	-
f) Others (to be Specified)	-	-
6. Income Accrued:		
a) On Investments from Earmarked / Endowment Fund	-	-
b) On Investments - Others	-	-
c) On Loans & Advances	-	-
d) Others (Includes Income due unrealized__)	-	-
7. Other Receivable:		
a) Debit Balances in Sponsored Projects	-	-
b) Debit Balance in Fellowships & Scholarship	-	-
c) Grants Recoverable	-	-
d) Other Receivables	-	-
8. Claims Receivables:	-	-
TOTAL	-	-



Schedule: 11 ACADEMIC RECEIPTS

Particulars	CURRENT YEAR	PREVIOUS YEAR
FEE FROM STUDENTS		
Academic		
1. Tuition Fee	-	-
2. Admission Fee	-	-
3. Enrolment Fee	-	-
4. Library Admission Fee	-	-
5. Laboratory Fee	-	-
6. Art & Craft Fee	-	-
7. Registration Fee	-	-
8. Syllabus Fee	-	-
Total (A)	-	-
Examinations		
1. Admission Test Fee	-	-
2. Annual Examinations Fee	-	-
3. Marks Sheet, Certificate Fee.	-	-
Total (B)	-	-
Other Fees		
1. Identity Card Fee	-	-
2. Fine / Miscellaneous Fee	-	-
3. Medical Fee	-	-
4. Transportation Fee	-	-
5. Hostel Fee	-	-
Total (C)	-	-
Other Fees		
1. Sale of Syllabus and Question Paper, etc.	-	-
2. Sale of Prospectus including Admission forms	-	-
Total (D)	-	-
TOTAL (A+B+C+D)	-	-

Schedule: 12 GRANTS & DONATIONS (Irrevocable Grants & Subsidies Received)

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Central Government	-	-
2. State Governments	-	-
3. Government Agencies	-	-
4. Institutions / Welfare Bodies	5,922.00	-
5. International Organisations	-	-
6. Others (Specify)	-	-
TOTAL	5,922.00	-



Schedule: 13 INCOME FROM INVESTMENTS.

Particulars	CURRENT YEAR	PREVIOUS YEAR
Investment from Earmarked / Endowment Fund		
1) Interest		
a) On Govt Securities.	-	-
b) Other Bonds / Debenture.	-	-
2) Income Received		
a) Each Fund Separately	-	-
3) Income Accrued		
a) Each Fund Separately	-	-
4) Others (Specify)	-	-
TOTAL	-	-
Transferred to Earmarked / Endowment Fund	-	-

Schedule: 14 OTHER INCOME.

Particulars	CURRENT YEAR	PREVIOUS YEAR
A. Income from Land & Building		
1) Hostel Room Rent		
2) Licence Fee	-	-
3) Hire Charges of Auditorium / Play Ground / Convention Centre etc.	-	-
4) Electricity & Water Charges	-	-
Total A		
B. Sale of Institute's Publications		
Total B		
C. Income from Holding events		
1. Gross Receipts from Annual Function / Sports Carnival	-	-
Less: Direct Expenditure incurred on the Annual Function / Sports Carnival	-	-
2. Gross Receipts from Fetes.	-	-
Less: Direct Expenditure on Fetes	-	-
3. Gross Receipts from Educational Tours.	-	-
Less: Direct Expenditure Incurred on Tours.	-	-
4. Gross Receipts from Others (Specify).	-	-
Total C	-	-
D. Interest on Term Deposits:		
a) With Scheduled Banks	-	-
b) With Non Scheduled Banks	-	-
c) With Institutions	-	-
d) Others	-	-
Total D	-	-
E. Interest on Savings Accounts:		
a) With Scheduled Banks	-	-



b) With Non Scheduled Banks	-	-
c) With Institutions	-	-
d) Others	-	-
Total E	-	-
F. Interest on Loans:		
a) Employee / Staffs	-	-
b) Others	-	-
Total F	-	-
G. Interest on Debtors and Other Receivables		
Total G		
H. Others:		
a) Income From Consultancy	-	-
b) RTI Fee	-	-
c) Income from Royalty	-	-
d) Sale of Application Forms (Recruitments)	-	-
e) Miscellaneous , Sale of Tender Form, waste paper, etc	-	-
f) Profit on Sale / Disposal of Assets.	-	-
Total H	-	-
TOTAL (A + B + C + D+ E + F + G + H)	-	-



Schedule: 15 STAFF PAYMENTS AND BENEFITS

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Salary & Wages	-	-
2. Allowance & Bonus	-	-
3. Contribution to Provident Fund	-	-
4. Contribution to ESI	-	-
5. Contribution to Other Fund for Employee Welfare	-	-
6. Staff Welfare Expenses	-	-
7. Retirement & Terminal Benefits	-	-
8. LTC Facility	-	-
9. Medical Facilities	-	-
10. Children Education Allowance	-	-
11. Honorarium	-	-
12. TA / DA Expenses	-	-
13. Others (Specify	-	-
TOTAL	-	-

Schedule: 16 ACADEMIC EXPENSES

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Laboratory Expenses	-	-
2. Field Work / Participation	-	-
3. Seminar / Workshop	-	-
4. Payment to Visiting Faculty	-	-
5. Examination	-	-
6. Staff Welfare Expenses	-	-
7. Admission Expenses	-	-
8. Convocation Expenses	-	-
9. Publications	-	-
10. Stipend / means-cum-merit scholarship	-	-
11. Subscription Expenses	-	-
12. Others (Specify	-	-
TOTAL	-	-

Schedule: 17 ADMINISTRATIVE AND GENERAL EXPENSES

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Electricity and Power	-	-
2. Water Charges	-	-
3. Insurance	-	-
4. Rent, Rates and Taxes	-	-
5. Postage and Telegram	-	-
6. Telephone and Internet Charges	-	-
7. Printing & Stationery	-	-
8. Travelling and Conveyance Expenses	-	-
9. Expenses on seminar / workshops	-	-
10. Hospitality	-	-
11. Auditors Remuneration	5,618.00	-
12. Professional Charge	-	-
13. Advertisement & Publicity	-	-



14. Magzines & Journals	-	-
15. Others (Specify)	-	-
TOTAL	5,618.00	-

Schedule: 18 TRANSPORTATION EXPENSES

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Vehicles (Owned by Educational Institution)	-	-
a. Running Expenses	-	-
b. Repair and Maintenance	-	-
c. Insurance Expenses	-	-
1. Vehicles taken on Rent / lease	-	-
a. Rent / lease Expenses	-	-
TOTAL	-	-

Schedule: 19 REPAIR AND MAINTENANCE

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Building	-	-
2. Furniture and Fixtures	-	-
3. Plant and Machinery	-	-
4. Office Equipments	-	-
5. Cleaning Material & Services	-	-
6. Others (Specify)	-	-
TOTAL	-	-

Schedule: 20 FINANCE COSTS

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Interests on Fixed Loans	-	-
2. Interests on Other Loans	-	-
3. Bank Charges	304.00	-
4. Others (Specify)	-	-
TOTAL	304.00	-

Schedule: 21 OTHER EXPENSES

Particulars	CURRENT YEAR	PREVIOUS YEAR
1. Provisions for Bad and Doubtful Debts / Advances	-	-
2. Irrecoverable Balance Written Off	-	-
3. Others (Specify)	-	-
TOTAL	-	-



SCHEDULE 22: NOTES TO ACCOUNTS

1 Significant Accounting Policy:

- a The Institution should follow Accrual System as a basis of Recognition of Major types of Expenses and Revenue.
- b Accounting for Income from and Expenditure on specialised Activities such as research are made on Cash Basis.
- c Conversion or translation of Foreign Currency. (In case of Organisations Receiving Foreign Funds)-No Foreign Funds Received.
- d. Methods of Depreciation:
- Institution is Charging Depreciation as per rates prescribe in Income Tax Act.
- During the Financial Year Fixed Assets Purchased is not Put under use, so no depreciation is provided.
- e Valuation of Inventory: There is no Inventories with the Institutions.
- f Valuation of Investments: There is no Investments made by Institutions.
- g Treatment of Employee Benefit: No Expenditure is incurred.
- h Valuation of Fixed Assets: Made at Purchase / Historical Cost
- i Contingent Liabilities: Nil

2 General Fund

Amount Contributed by BRLPS	Rs 70,00,000.00
Transfer to Corpus Fund on purchase of Fixed Assets.	Rs 25,46,292.00
Transfer to Grants for meeting Expenses for the Year.	Rs 5,922.00
Balance in General Fund	Rs 44,47,786.00

3 Additions to CORPUS Fund:

Amount of Assets purchased from General Fund Transfer by Bihar Livelihood Promotion Society (Society Promoted by Government of Bihar)	Rs 25,46,292.00
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4 Capacity & Capability:

SL	Parameters	Total	Per / Student
i	No of Students	NIL	NA
ii	No of Teachers	NIL	
iii	Collection on Account of Building Fund and Expenditure there of	NIL	NIL
iv	Collection for Sports activities and expenditure thereof	NIL	NIL
v	Collection for Co-curricular activities and expenditure thereof	NIL	NIL
vi	Collection on account of Development Charges and expenditure thereof	NIL	NIL
vii	Collection for Medical Expenses and Expenditure thereof	NIL	NIL
viii	Compliance with statutory dues like EPF and ESI	No	No
ix	Salary Structure of Teachers	NIL	NIL



5 Related Party Disclosure:	
i Transactions between the educational Institution and the trust and society managing the Educational Institution.	Nil
ii Transactions between the educational Institution and the trustees or the members of the Governing Body of the Educational Institution.	Nil
iii Transactions between the educational Institution and the author of the trust or the founder of Institution.	Nil
iv Transactions between the educational Institution with another Educational Institution or any other educational entity managed by the same trust or society, if permitted by the relevant legislation / bye-laws etc.	Nil
v Transactions between the educational institution and the relatives of the relatives of the trustees, or members of the governing body managing the educational institution or the author of trust or the founder of the Institution.	Nil
vi Transaction between the educational Institution and its key management personnel or the relatives of Key Management Personnel.	Nil

Relatives means " the spouse, son, daughter, brother, sister, father and mother and related spouse who may expected to influence , or influenced by , that individual in his / her dealing with the educational Institution.

Key Management Personnel means " the principal and the person associated with procurement & Finalisation of Goods and Services.

Additional Disclosure of Related Party transaction-If Transaction exist.

i Name of Transacting related party.	Not Applicable
ii a description of relationship between the parties	Not Applicable
iii a description of the nature of transaction.	Not Applicable
iv volume of the trasactions; either as an amount or as an appropriate proportion.	Not Applicable
v the amounts or appropriate proportions or outstanding items pertaining to related parties at the balance sheet date and provisions of doubtful debts due from such parties at that date; and	Not Applicable
vi amounts written off or written back in the period in respect of debts due from or to related parties.	Not Applicable



Patna, 08/10/2014.

To

M/s Chanakya Ashok & Co.
Chartered Accountants
Patna

Sub.: Management Assertion Letter

Sir,

This assertion letter is provided in connection with your audit of the financial statements of the **Development Management Institute, Patna** for the year ended 31st March 2014. We acknowledge our responsibility for the fair presentation of the financial statements in accordance with the accrual basis of accounting followed by the Society, and we confirm, to the best of our knowledge and belief, the following representations made to you during your audit:

- The financial statements of Society are free of material misstatements, including omissions.
- Govt. Grant / Loan have been used for the purposes for which they were provided.
- There have been no irregularities involving management or employees who have a significant role in internal control or that could have a material effect on the Society's financial statements.
- Procurement procedures as prescribed for the Society have been followed.
- We have made available to you all books of account and supporting documentation relating to the Society.

Chief Finance Officer


Chief Executive Officer/Director

Human Resources

Faculty

Prof. Krishnamurthi, Dean, DMI, is a mechanical-cum-aeronautical engineer-turned management professional. An alumnus of IIM, Bangalore, he joined Institute of Rural Management Anand (IRMA) as a full-time faculty member in 1994 after nearly 23 years of experience (1971-94), initially at HAL, Bangalore and subsequently as Project Coordinator at Birla VXL Limited, Porbandar. He is the founder Principal of Indukaka Ipcowala Institute of Management at Changa, which he was heading till his superannuation in 2012, and was the Dean of the Faculty of Management Studies (FMS), CHARUSAT during 2009-12. Simultaneously, he also established the Human Resource Development Centre (HRDC) at Changa to take care of the development of the employees of CHARUSAT.



During his career spanning about 43 years (1971-2014), he has worked extensively with many development organisations, Government Departments and a few international donors and institutions, through consultancy studies and other forms of collaboration. He has been teaching courses on Development Projects and Project Management, Micro enterprise Development and Management, Operations Management, Supply Chain Management for PG students. He has conducted many short-term as well as long-term training programmes for practising professionals in these areas in association with many of his colleagues at IRMA and elsewhere. He is a regular visitor to a few premier institutions of higher education in India.

Prof. Krishnamurthi's current interests comprise Management of Projects, Faculty Development and Organisational Development.

Prof. Dhiraj Sharma is an Associate Professor at Development Management Institute. He earned Masters and Doctorate degrees in Marketing Management from Jiwaji University, besides completing many courses from IIM-A and ISB Hyderabad. Apart from industry stints with TCI Ltd. and Aloke Fibrecare (P) Ltd., he worked with ISB Hyderabad, ICFAI Hyderabad, and IIM Ahmedabad, where he was groomed for career in teaching and research. Before joining DMI, he served as Assistant Professor of Marketing at IMT Ghaziabad, Adjunct Faculty at IIM Rohtak, and Visiting Professor at Chonnam National University, South Korea. He has taught courses like Marketing, Pricing, Cause Marketing, Marketing Analytics, and Marketing Research. His research interest lies in Consumer Behavior, Product Management, and Teaching and Evaluation Methods.



Prof. Piyush is an Assistant Professor in the area of Finance and Economics at Development Management Institute, Patna. He is an agricultural engineer-turned management academic, holding B. Tech. degree in agricultural engineering from C.S.A. University, Kanpur and M. Tech in Water Resource Development and Management (WRDM) from IIT Kharagpur. He is a Fellow (PhD) from Indian Institute of Management (IIM) Indore in the area of Finance. He has published several research papers in leading peer reviewed international journals and presented his research work in different international and national conferences. His teaching and research interest includes Efficiency and Performance Management of Cooperative Banks and other Financial Institutions, Micro & Macro Economics, International Finance and Economics for development management, Microfinance, Small and Medium Scale Industries Financing, and Credit Risk Management in Agricultural and Rural Lending.



Prof. Harishankar Vidyarthi is an Assistant Professor at Development Management Institute. He has submitted his Doctoral Dissertation titled Infrastructure Demand Forecasting and Financing needs in India: Policy and Prospects at NIFM Faridabad. He holds Master's Degree in Banking, Insurance & Financial Services from Institute of Public Enterprise, Hyderabad and Bachelor's in Mechanical Engineering from Manipal Institute of Technology, Manipal. He worked as a research assistant for the Study to Estimate Unaccounted Income and Wealth being held within and outside India, commissioned by Central Board of Direct Taxes (CBDT), Ministry of Finance, Government of India at NIFM during May 2011 to September 2012. His areas of interest are Financial Management, Infrastructure Management, and Fixed Income Securities.



Prof. Aditi Thakur is an Adjunct Faculty member and brings with her an eclectic mix of knowledge areas ranging from Core Engineering to Organizational Psychology and Human Resources. She is an Engineer-turned Management Professional with a passion for making a difference in the lives of people. Prof. Aditi has had rich experience in managerial roles across industries like Energy and Utilities, and IT, before joining DMI to pursue her academic interests. Her areas of research interest include Group Dynamics & Team Building, Organizational Citizenship Behavior, Organizational Development, HR Practices, Talent Management, Training and Development, Performance Management, and Employee Engagement. She is a recipient of Chancellor's Gold Medal for being the University Topper during her Master's Degree in Organizational Psychology. She has also cleared her UGC-NET. Prof. Aditi has a Senior Diploma in Hindustani Classical Music (Vocal) and takes keen interest in all forms of Indian Music.



Staff

- Suman Kumar - Manager Administration
- Anil Kumar - Assistant Accounts
- Nidhi Kumari - Assistant Library
- Abhay Avichal - Assistant Administration

Pioneering First Batch 2014-16



DMI started the PDM in July 2014 with its first batch of four participants. Amber Kumar is an Engineering graduate with specialisation in Electrical and Electronics Engineering. He pursued his undergraduate studies at the Faculty of Engineering, VNS group, Bhopal, before joining DMI. He is passionate about transformation of 'the road less travelled' to 'the road more travelled'. His interests range from cooking to rural tourism to skill development.



Khushboo Kumari is a Commerce graduate from Magadh University and is a path-breaker. A leader who walks the talk, she was the first girl to move out of her village for higher education in an urban setting, much to the astonishment and shock of her village inhabitants. She has been engaging herself steadily for the upliftment and empowerment of women, especially from marginalised sections. Khushboo is an accomplished vocalist and dancer.



Pushkar Pushp is a graduate in Electronics and Communication Engineering from Sir Visvesvarayya Technological University, Karnataka. Fairly informed of recent as well as historical events, he is actively interested in politics and political developments. He has interest in the area of micro finance, and has cooking and soccer as his leisure-time engagements.



Sakshi Saurabh is a graduate in Electronics and Telecommunication Engineering from Bhilai Institute of Technology, Durg. Sakshi Sourabh decided to join DMI to become a Development Management Professional with a focus on Collective Enterprises and Skill Development. It was a difficult but conscious choice that Sakshi made in favour of education at DMI, in preference to other pursuits like Administrative Services and Banking Services which she was actively considering prior to her entry into DMI as a participant. Her hobbies and interests include cultivation of friendship, and singing.

Associate Organizations

DMI has been set up in 2014 with the active support of the Rural Development Department Govt. of Bihar, Bihar Rural Livelihood Promotion Society (BRLPS), The Bihar State Milk Co-Operative Federation Ltd. (COMFED) and other prominent national and international development support agencies are associated with DMI.



Government of Bihar (GoB) especially Rural Development Department, Planning & Development Department, Finance Department, Panchayati Raj Department, Urban Development and Housing Department, Animal & Fish Resources Department, Cooperatives Department.

JEEViKA - Bihar Rural Livelihood Promotion Society (BRLPS) is an independent society set up by the Government of Bihar and supported by the World Bank. The BRLPS is implementing JEEViKA - Bihar Rural Livelihoods Project with the objective of enhancing the social and economic empowerment of the rural poor in Bihar. BRLPS is the designated State Rural Livelihoods Mission (SRLM), Bihar.



The Bihar State Milk Co-Operative Federation Ltd. (COMFED) was established in 1983 as the implementing agency of Operation Flood programme of dairy development on "Anand" pattern in Bihar.

Currently Sudha has 11638 daily cooperative societies with 6,29,200 member under 11 milk unions / project / units. As on date nine out of ten dairy plants are ISO: 9001:2000 certified and Sudha has CCP:IS:15000:1998 certificate.



Development Management Institute

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